MINUTES

UNIVERSITY OF SOUTHERN INDIANA
BOARD OF TRUSTEES

September 3, 2026

The University of Southern Indiana Board of Trustees met on Thursday, September 3, 2026, in the Griffin Center on campus. Present were Chair Christina M. Ryan and Trustees Barry E. Cox; John M. Dunn; Christine H. Keck; C. Wayne Kinney ’77; Glen J. Kissel; Jeffrey L. Knight; Ronald D. Romain ’73; and Michael J. Solliday ’27. Also in attendance were President Steven J. Bridges ’89 M’95; Provost Shelly B. Blunt; Vice President for Finance and Administration Jeffrey M. Sickman ’94 M’00; Vice President for Marketing and Communication Kindra L. Strupp M’22; Vice President for Development Andrea R. Gentry ’05; Vice President for Student Affairs Abeer A. Mustafa; Vice President and Director of Athletics Jon Mark Hall; Vice President for Government Affairs and General Counsel Zachary A. LaGrange; Faculty Senate Chair Zachary D. Ward; and Student Government Association President Mackenzie J. Hinton ’27.

Chair Ryan called the meeting to order at 10:16 a.m.

SECTION I – GENERAL AND ACADEMIC MATTERS

A. APPROVAL OF MINUTES OF JULY 9, 2026, MEETING

Chair Ryan called for approval of the minutes. On a motion by Mr. Solliday, seconded by Mr. Kinney, the July 9, 2026, meeting minutes of the Board of Trustees were approved.

B. ESTABLISHMENT OF NEXT MEETING DATE AND LOCATION

Chair Ryan called on Vice President Strupp, who reported the next meeting of the Board of Trustees is scheduled for Thursday, November 5, 2026, on campus in the Griffin Center.

C. REPORT OF THE ACADEMIC AFFAIRS AND ENROLLMENT MANAGEMENT COMMITTEE

Chair Ryan called on Trustee Romain to provide a report. The Academic Affairs and Enrollment Management Committee met prior to the Board of Trustees meeting and a report titled “Building the USI-Astra Zeneca Partnership for Workforce and Professional Development” was presented. USI Engineering faculty participated in an industry externship at Astra Zeneca this past summer. Dr. Susan Ely and Dr. Bill Bangel were paired with Astra Zeneca engineers to work on mutually beneficial projects bringing real-world examples into the classroom while supporting ongoing innovations in manufacturing engineering. Additionally, the committee received an update from Dr. Michael Dixon on Fall 2026 graduate and international student enrollment, and Koryn Parsons provided an update on undergraduate new student enrollment trends ahead of census, highlighting strategic recruitment, yield, and engagement efforts implemented throughout the current cycle. Lastly, Provost Blunt provided an update on continuing undergraduate student enrollment.

D. PRESIDENT’S REPORT

Chair Ryan called on President Bridges for a report. USI hosted a mock Higher Learning Commission (HLC) campus visit on August 31 and September 1 to prepare for the University's actual HLC visit on February 22-23, 2027. Members of the mock review team are experienced HLC peer reviewers from other institutions. All members of the campus community were invited to attend open campus forums and criteria sessions. During each session, members of the mock review team asked attendees to provide feedback about various HLC criteria, such as how individuals work to achieve the USI mission and strategic goals.

President Bridges directed the Trustees to the 2026 class pin in their Board packets. In 2011, USI began a new tradition by presenting new incoming students with a pin to represent their connection to USI and commemorate the year they began their academic journey at the University. A USI student normally designs the pin, but this year’s design was developed using current technology and then finalized through democracy. Several “key” words or terms about USI were collected from students. Those were then used in AI prompts to generate a few pin design concepts. Once the choices were narrowed, our Student Orientation Leaders cast votes for their favorite, and the winning design was used to create the class pin.

President Bridges called on Vice President Mustafa for a report from Student Affairs. Last year, the Division of Student Affairs focused on our student first year experience. USI is continuing the momentum and reimagining the student experience. This year, the reimagination began with USI's housing move-in process. Historically, we've had two days of Operation Move-in for freshmen. However, this year USI welcomed our freshmen all in one day. When we initially reimagined this experience, there were a lot of raised eyebrows and pauses. With a lot of planning, volunteerism, and teamwork it all worked and proved to be remarkably successful. To achieve this, new initiatives were implemented like a drop and go for our families that wanted to come the weekend before. In addition, we streamlined times for early arrivals, for Themed Learning Communities and our specialty groups, so we were not competing; and we had a very process-oriented way of welcoming our students. Over 420 volunteers signed up to welcome our incoming Screaming Eagles, which included staff and faculty, students, student organizations, student athletes, community members and alumni. Volunteers began as early as 6 a.m. and by 3 p.m., all our students had moved into the four residence halls. USI's resident assistants then walked the families and students to convocation. USI families and students took to social media and shared with our community that this was the easiest move-in. Dr. Mustafa displayed and read the following comments – "This was fantastic and it was completely flawless," "You all did an amazing job," "Smooth and fast move-in, you all rocked it," "The move-in is a well, oiled machine and organized well, Thank You," "I think today was absolutely the best move-in day I could have ever imagined."

Welcome Week saw a combined footprint of 3,400 students creating an exciting start to the new year with engagement, community building, and new experiences. Signature programs to welcome students included a pancake breakfast, food trucks, Student Government Association (SGA) bash, a block party, and super bingo. USI's 13 faith-based groups hosted over thirty programs during Welcome Week.

New this year is USI's O'Daniel Leadership Academy, which will offer our first-year students and transfer students an opportunity to go off campus October 23-25 to Camp Carson in Princeton, Indiana. This program is designed for students to develop community, build leadership, and make connections outside of the classroom.

Housing occupancy for Fall 2026 is 88%. Of the over 1,300 freshmen enrolled, approximately 1,000 applied to live on campus. USI currently has 827 first-year students living in the residence halls and 1,132 students in residential apartments on campus. This year Newman and Ruston Halls were redesigned and common spaces were reimagined. Previously, there were open spaces with just couches and pianos where students just hung out. Now, in addition to the couches and piano, we have added pool tables, foosball tables, and a shared kitchen creating a sense of community, while also providing programming in those spaces. Additionally, in partnership with USI's Disability Resource Center we have created a sensory space for students. In this space, there is soft lighting, weighted blankets, fidget spinners, and gadgets for students to use to decompress, or relieve stress and anxiety. Lastly, USI's laundry space has all new laundry machines. Not only that, it is free to our students, so they no longer pay for laundry, which has increased our overall satisfaction ratings amongst student residents.

President Bridges called on Vice President and Director of Athletics Jon Mark Hall for a report. Vice President Hall provided a recap of the 2025-2026 year. USI Athletics program finished fifth out of 11 schools in the OVC Commissioner's Cup race. It was USI's first full year of NCAA postseason eligibility and was up two spots from our seventh-place finish in 2024-25. USI Women's Basketball team received another postseason bid to the WNIT, and the Men's and Women's Track teams won eight individual OVC championships. The Screaming Eagles had another stellar year in the classroom with all the men's and women's programs finishing with an average GPA of 3.0 or more. USI's Softball team lead the way with a very impressive 3.76 GPA, which was also recognized by the National Coaches Association as one of the top 15 team GPAs of the 300-plus softball programs in the country.

The 2026-2027 season has begun. Before playing started, USI announced a historic partnership with TCG (also known as The Cox Group) out of Mount Vernon, Indiana. TCG is now the official uniform sponsor for USI Athletics. With a six-year, $1 million-plus agreement, you will now see the TCG logo on all USI uniforms for many years to come. This was the first full department sponsorship completed in the Ohio Valley Conference and is one of the few at the non-Power Four level.

It is noticeable as we start the season that the level of programs coming to our campus continues to get stronger. Our Women's Soccer team hosted Purdue on August 30, and the Volleyball team hosts IU on Monday, Labor Day, September 7 at Liberty Arena. In November, the University of Louisville will bring their top 10 Women's Basketball program to Liberty Arena to compete against our Screaming Eagles. USI coaches are

continuing to try to bring quality, high-level opponents to campus. Volleyball opened the season this year with wins over Murray State and Northern Illinois on August 28 and 29, and they are traveling to Georgia Tech on September 3. While the Men's Soccer team is off to their best start since 2018, with two results against Milwaukee and Northern Kentucky, the Volleyball team and the Women's Soccer team were both picked third in the Ohio Valley Conference preseason polls. USI's Cross Country teams begin on Friday, September 4 at home in the Stegemoller Classic.

Lastly, USI encourages everyone to secure tickets to the first ever River City Classic on November 7. It will feature our Men's Basketball program against the University of Evansville, and on November 8 the University of Louisville women's team will be on campus in Liberty Arena to play our Women's Basketball team. It will be a big weekend for our Men's and Women's Basketball teams.

Trustee Romain recognized The Cox Group, and Trustee Cox for their generous support of USI's Athletic program.

President Bridges called on Faculty Senate Chair Dr. Zach Ward for a report. From the Faculty Senate perspective, the year is off to a good start. Senate has already held its retreat, and its standing committees are getting organized and beginning to identify some of the work Senate wants to accomplish this year. The first Faculty Senate meeting will be held Friday, September 4, in the University Center at 3 p.m.

USI is welcoming 18 healthcare students and two faculty from Hochschule Osnabrück in Germany on September 4. Scheduled to be with us throughout the week, they will be learning about healthcare in the United States, and spending time with our faculty, students, and community partners. This is a relationship USI faculty helped build over many years, and a notable example of the opportunities these faculty relationships can create for our students and for our University.

President Bridges called on SGA President Mackenzie Hinton for a report from Student Government Association. SGA's work is just beginning for 2026-2027 with a successful event in its Welcome Week Bash, with over two hundred attendees. SGA continues to work on filling vacant positions to successfully complete our governance work for all USI students.

SECTION II – FINANCIAL MATTERS

A. REPORT OF THE FINANCE/AUDIT COMMITTEE

Chair Ryan called on Trustee Kinney for a report from the Finance/Audit Committee. The Finance/Audit Committee met prior to the Board of Trustees meeting on September 3, 2026. The Committee heard a report on the Voluntary Employee Benefit Association (VEBA) Trust Fund. It reviewed and approved the investment policy statement for the VEBA Trust, performed the annual review and approved the Investment Policy Statement for the University, and recommended the 2027-2028 Housing Rates and the 2027-2028 Meal Plan Rates. These recommendations will be presented to the Board later in this agenda. We reviewed the audits completed by the Internal Audit department thus far in 2026 and reviewed the Annual Audit Plan. Lastly, the Committee reviewed the Construction Change Orders issued by the vice president related to the Center for Applied Business Technology, the Health Professions Renovation Phase Four, and the Wright Administration Renovation and Addition.

B. APPROVAL OF 2027-2028 HOUSING RATES

Chair Ryan called on Vice President Sickman for approval of the 2027-2028 Housing Rates. Student Housing at USI includes 43 buildings in the McDonald O'Daniel apartment complexes and four residence halls with a total of 2,800 assignable spaces. An increase of approximately 3.5% for the fall and spring terms of the 2027-2028 academic year was proposed. This recommendation aligns with the average annual rent increase for the past four decades, according to the U.S. Bureau of Labor Statistics. However, the increase is well below the five-year average of 5.7% for rent increases in the Evansville market. The modest increase will be used to ensure continued quality of housing facilities, to provide programming for students who live on campus, and to support University operations. Mr. Sickman recommended lower rates for summer and for camps and conferences. Housing utilization during the summer is low, and Dr. Mustafa is committed to bringing more students and visitors to campus during the summer. The strategy is to lower rates to attract more engagement and to increase revenues through volume rather than unit price.

Upon the recommendation of the Finance/Audit Committee to the Board of Trustees, the following 2027-2028 Housing Rates were approved.

FALL OR SPRING SEMESTER	**CURRENT RATE**	**PROPOSED RATE**	**EFFECTIVE DATE**
McDONALD or O'DANIEL APARTMENT			
Two Bedroom: Two students per bedroom	$2,886	$2,987	7-01-27
One student per bedroom	5,050	5,227	7-01-27
One Bedroom: One student	5,989	6,199	7-01-27
Reconfigured Two Bedroom / Three person:			
Two student bedroom	3,019	3,125	7-01-27
One student bedroom	4,010	4,150	7-01-27

**Double occupancy buyout in the apartments is an additional $1,000/term.*

GOVERNORS, NEWMAN, O'BANNON, or RUSTON HALL			
Two Bedroom: Two students per bedroom	$2,704	$2,799	7-01-27
One Bedroom Studio: One student	3,206	3,334	7-01-27

**Double occupancy buyout in the residence halls is the single/studio rate.*

Students living in the residence halls must purchase either a Max, Standard or Value Meal Plan.

SUMMER HOUSING RATES	CURRENT RATE	PROPOSED RATE	EFFECTIVE DATE
Residence Halls:			
Two students per bedroom	$1,390	$1,365	7-01-27
One student per bedroom	1,285	1,260	7-01-27
Apartments:			
Two students per bedroom	$2,755	$2,730	7-01-27
One student per bedroom	2,545	2,520	7-01-27
CAMP AND CONFERENCE RATES (PER-DAY)			
USI Affiliated:			
Single	$55	$45	7-01-27
Double	32	30	7-01-27
USI Non-affiliated:			
Single	$62	$55	7-01-27
Double	37	40	7-01-27

C. APPROVAL OF 2027-2028 MEAL PLAN RATES

Chair Ryan called on Vice President Sickman for approval of the 2027-2028 Meal Plan Rates. Vice President Sickman directed the Trustees to the proposed meal plan rates for the 2027-2028 academic year listed on page three of the meeting agenda and noted the current rates for 2026-2027 also listed. Several differences between the current plan names and prices and the proposed plans and prices were referenced. Vice President Strupp, Vice President Mustafa, and Vice President Sickman collaborated with Sodexo to develop a simplified meal plan structure focused on affordability and flexibility. Through feedback from students, USI understands the cost of meal plans is a barrier for some students who live in the residence halls.
Students who live in the residence halls (Governors, Newman, O'Bannon, and Ruston) are required to purchase a resident meal plan. Vice President Sickman commended Sodexo for its creativity and willingness to collaborate to provide students with greater value while maintaining choice. Students in the residence halls can choose between the Max, Standard, or Value meal plans. The Max plan will provide students with 12 meals per week, plus $600 in munch money, for an average cost of $11.24 per meal. Students who are more budget conscious can choose the Value plan, which will offer 19 meals per week and $125 in munch money, at an average meal cost of only $7.94 per meal. The base meal plan will be offered with commuter students in mind and provide seven meals per week and $400 in munch money for only $1,500 per semester. The flex plan offers maximum flexibility with no meal plans, but the ability to use dollars at any food venue. The lower meal plan rates coupled with a modest increase in housing rates show the University's continued commitment to affordability while maintaining options to serve all students.

Upon a recommendation of the Finance/Audit Committee to the Board of Trustees, the following 2027-2028 meal plan rates were approved.

FALL OR SPRING SEMESTER 2026-2027	CURRENT RATE
Red Meal Plan	$2,936
White Meal Plan	2,781
Blue Meal Plan	2,678
Block 50+	1,648
Block 75	1,442
Block 50	1,236
Block 25	1,025

FALL OR SPRING SEMESTER 2027-2028	PROPOSED RATE	EFFECTIVE DATE
Max Meal Plan	$2,700	7-01-27
Standard Meal Plan	2,600	7-01-27
Value Meal Plan	2,475	7-01-27
Base Meal Plan	1,500	7-01-27
Block 75	820	7-01-27
Flex Plan	950	7-01-27

D. REPORT OF CONSTRUCTION CHANGE ORDERS AUTHORIZED BY THE VICE PRESIDENT FOR FINANCE AND ADMINISTRATION

Chair Ryan called on Vice President Sickman. He directed the Trustees to Exhibit II-A, which contained change orders for three construction projects: the Center for Applied Business Technologies, the Health Professions Center, and the Wright Administration Building. All the change orders fall below the $50,000 threshold, requiring approval by the Construction Committee. They were presented for informational purposes only.

E. UPDATE ON CURRENT CONSTRUCTION PROJECTS

Chair Ryan called on Vice President Sickman. Vice President Sickman referred to Exhibit II-B, a summary of current construction projects. Rather than providing a visual presentation, the additional information discussed at the July meeting was added to the construction summary. USI plans to provide a visual presentation in November to illustrate the progress on our major projects. The construction summary lists three projects that were recently completed. Vice President Sickman noted the inception to date expenses are under the budget amount in some cases. This circumstance exists because although the project is completed from a construction perspective, there are invoices that are still outstanding. Typically, invoices are paid once all punch list items have been completed. USI expects these projects to be completed within budget. The Center for Applied Business Technologies currently under construction is slated for completion in October. The glass walls were delayed by a supplier issue, which delayed the completion of the project. Starbucks opened at the start of the semester and is nearing completion. The contractor has been working after hours to finish painting and drywall work to avoid service disruptions. The Health Professions Center and Wright Administration projects have experienced some delays and issues but remain in full swing. USI had a third-party vendor run air samples in Wright Administration to confirm air quality, and adding a sidewalk on the south side between Wright Administration and the University Center to ensure the safety of students who walk in that area throughout the duration of the project. Contractors were throwing some debris out the windows, and we saw the debris was creating dust and cascading. The University Home is open! Work on the ADA path is scheduled for this month, and we continue to add furnishings and complete minor repairs. In addition to the projects listed on the summary, USI is gathering information on options for seating repairs in the University Center and repairs to Murphy Auditorium and the Weber Cabin in New Harmony.

F. APPROVAL OF THE 2027-2029 OPERATING AND CAPITAL IMPROVEMENT BUDGET REQUEST

Chair Ryan called on Vice President LaGrange for approval of the 2027-2029 Operating and Capital Improvement Budget Request. The 2027-2029 Operating and Capital Improvement Budget Request has been prepared under the instructions of the State Budget Agency and the Indiana Commission for Higher Education. The request is to be presented on October 8, 2026, to the Indiana Commission for Higher Education. It will later be presented on November 12, 2026, to the Indiana State Budget Committee and before the fiscal committees of the Indiana General Assembly in February and March during the 2027 Legislative Session. In connection with the General Operating Budget, general base operating funds and three continuing line items will be requested. The line items include funding for Historic New Harmony, as well as the College Achievement Program (dual credit), which is funded according to statutory formula, and a request for the Pathways or the summer bridge program for early college start.

The Capital Improvement request for 2027-2029 was a collaborative effort on and off campus. Preemptive meetings with key legislative representatives and President Bridges regarding our intended ask has shown some initial success. It is important to note the Capital Improvement Request is in the concept phase, and as USI moves forward in the biennium budget process, the feedback we receive will provide us with a better

understanding of how to proceed. Initially, this is a Bonding Authority request. However, capital projects can be partially cash funded, all bond funded, or additional gifts from the private sector may be needed.

What began this process was a review of how USI is using its facilities, more specifically, how we are using our instructive capacity here. This review revealed areas where we could optimize utilization and make improvements in areas of heavy usage. We know that our students are facing rapidly changing technology, and to skill ahead rather than just skill up, we want to make sure students are not only prepared for their prospective careers but also prepared to move industry forward. The basis of USI's capital request is to increase workforce alignment, optimize utilization for current facilities on campus, and be good financial stewards of our assets. The idea is to bring about a more robust campus community that can recruit, retain, and then prepare students for the road ahead. We engaged VPS architectural firm to help USI with a planning study to bring this forward. A sequence of projects across three biennia were developed.

The initial phase one project in the first biennium will bring a Biomedical Sciences Laboratory to the Science Center. There is a growing workforce demand across healthcare for biotech in medical diagnostics, pharmaceutical science, and biomedical research. The facility would provide hands-on training for undergraduate students, graduate students, healthcare professionals, and industry partners through an immersive laboratory experience meant to mirror modern biomedical clinical environments. It is important to note USI is not trying to build new facilities but to renovate what exists in our current Science Center and optimize utilization of existing facilities.

USI's second priority project for the first biennium is the Applied Engineering expansion and College of Liberal Arts renovation and relocation. This is a lead-in project for a next-phase project planned in the second biennium. This project is important for the campus community, in that we have a sizable number of art and liberal arts students housed in an aging building. This project will address some aging infrastructure issues in the College of Liberal Arts, as well as the Art Center. USI is proposing to relocate the Art Center to the College of Liberal Arts building. We would preserve the existing workshops present in the Art Center, such as Foundry, Wood, Metal, and Ceramics preserving those while relocating others to the College of Liberal Arts. The renovation of the building will provide additional areas for art and bring Radio and TV Broadcast up a level creating a lively space for students while showcasing Liberal Arts offerings for recruiting.

The second half of that project is the expansion of the Applied Engineering Center. This is a prime location to build out expanding by 15,000 square feet. Expansion will allow USI to house more engineering space, additional art workshop space, and allow for collaboration between Art and Engineering. This is an enabling project for USI's priority project in the second biennium.

The priority project for the second biennium is the creation of an Industry 5.0 for Advanced Manufacturing. The project would support collaborative robotics, artificial intelligence, automation, additive manufacturing, and autonomous systems. It will help position USI as a premier workforce development partner for Southwest Indiana manufacturers and all the technology-driven pieces in the area. This manufacturing training laboratory concept would be located within the current Arts Center, allowing USI to provide state-of-the-art facilities to train students and upskill workers in our region on additive manufacturing, PLCs, autonomous systems, and AI tools.

The companion project to Industry 5.0 in the second biennium would transform the Orr Center into a highly visible student-focused hub. USI sees the Orr Center as a fundamental asset for student success, so this project would heavily renovate the building to consolidate the functions of Admissions, Financial Aid, Registrar, Career Services, and all related student support programs to the main level hub. Additionally, USI Foundation and Alumni Engagement would relocate to the upper floors, providing a one-stop shop for prospective students, new students, current students, alumni, and donors—all in the Orr Center.

In the far-reaching third biennium (2031-2033) is a proposed renovation of the University Center (UC). The UC serves as the heart of USI's campus life, and this modernization plan would create expanded gathering spaces, additional technology-enabled collaborative environments, and improved student amenities to support engagement, retention, and recruitment. It will provide new dining facilities, new lounges, and novel places for students, faculty and community to be and exist.

In summary, there are three separate binding projects spread across, and necessarily sequenced over three biennia with the first biennium anchored by our second biennium project and enabling projects to complete the

full plan. The plan is incumbent upon where USI is from a bonding capacity, and as we go forward, the favor of the General Assembly.

Vice President LaGrange addressed Trustee inquiries regarding the connection of facilities to USI programs, industry and employer input or feedback, condition of existing buildings, the possibility for new construction, and provided clarifying information for the Trustee's approval process on the actionable item.

On a motion by Mr. Kinney, seconded by Mr. Cox, the Capital Improvement Budget Request summarized in Exhibit II-C was approved.

SECTION III - PERSONNEL MATTERS

A. REPORT ON FACULTY, ADMINISTRATIVE, AND STAFF RETIREMENTS

Chair Ryan called on Vice President Strupp to review the following retirements.

Senior Administrative Assistant Michelle A. Herrmann in accordance with the regular retirement policy, retired on August 4, 2026, after 29 years of service.

Director of Special Events and Scheduling Donna M. Koewler in accordance with the revised retirement policy, will retire effective July 1, 2027, after 22 years of service, including leave with pay from January 1, 2027, to June 30, 2027.

B. APPROVAL OF EMERITUS STATUS

Chair Ryan called on Vice President Strupp for approval of the following emeritus title. On a motion by Mr. Dunn, seconded by Mr. Solliday, the emeritus title was approved.

Director Emerita of Special Events and Scheduling Donna M. Koewler

C. APPROVAL OF REVISED EMERITUS STATUS

Chair Ryan called on Provost Blunt for approval of the following revised emeritus title. On a motion by Dr. Kissel, seconded by Mr. Romain, the revised emeritus title was approved.

Associate Professor Emeritus of Online Journalism Chad R. Tew

There being no further business, the meeting was adjourned at 11:06 a.m.

Respectfully submitted,

Jeffrey L. Knight
Secretary

Summary of Construction Change Orders
Authorized by the Vice President for Finance and Administration

CENTER FOR APPLIED BUSINESS TECHNOLOGIES, ROMAIN COLLEGE OF BUSINESS

Arc Construction – General Contractors

CO 001 **$ 9,934**

Removed donor wall bust because maintenance staff were not available to complete the work. Changed wiring to accommodate more cost-effective display because wiring requirements were different for the more expensive original option.

HEALTH PROFESSIONS RENOVATION PHASE IV

Empire Contractors – General Contractors

CO 015 **$ 24,464**

Completed auditorium large screen AV rough-ins and related work to accommodate manufacturer change to a more affordable option that standardized equipment used across campus. Reworked sanitary in plumbing chase to accommodate acid drain that required different materials than specifications.

CO 016 **$ 13,000**

Increased price for wood paneling in auditorium. Cost increase occurred more than two years after original quote and falls within contract provisions for material price escalation.

WRIGHT ADMINISTRATION RENOVATION AND ADDITION

Empire Contractors – General Contractors

CO 004 **$ 9,851**

Supply and install floor drain and associated piping within the area well, including connection to the existing storm drainage system.

Summary

Construction Projects

September 3, 2026

Recently Completed

Orr Center Lower Level Partial Renovation for Online and Adult Learning, and Student Financial Success Center

Original Budget		**$ 625,000**
Adjusted Budget		**$ 625,000**
Inception-to-Date Expenses		**$ 336,784**
Funding Source: Special Projects	$ 379,857	
State Repair and Rehabilitation	$ 245,143	

Completed: July 2026

Science Center AHU-01 Cold Deck Drain Pan

Original Budget	**$ 55,000**
Adjusted Budget	**$ 55,000**
Inception-to-Date Expenses	**$ 43,333**

Funding Source: State Repair and Rehabilitation

Completed: July 2026

STEM Discovery Lab, Rice Library

Original Budget	**$ 730,000**
Adjusted Budget	**$ 833,000**
Inception-to-Date Expenses	**$ 814,150**

Funding Source: USI Foundation

Completed: July 2026

Projects Under Construction

Center for Applied Business Technologies, Romain College of Business

Original Budget	**$**	**674,000**
Adjusted Budget	**$**	**1,300,000**
Inception-to-Date Expenses	**$**	**748,024**

Funding Source: USI Foundation

Planned Completion: October 2026

David L. Rice Library - Starbucks Renovation

Original Budget	**$**	**875,000**
Adjusted Budget	**$**	**875,000**
Inception-to-Date Expenses	**$**	**210,737**

Funding Source: Sodexo

Planned Completion: August 2026

Education Center Classroom, ED1101, Renovation

Original Budget	**$**	**625,000**
Adjusted Budget	**$**	**625,000**
Inception-to-Date Expenses	**$**	**68,274**

Funding Source: State Repair and Rehabilitation

Planned Completion: August 2026

Health Professions Renovation/Addition Phase IV

Original Budget	**$**	**50,000,000**
Adjusted Budget	**$**	**43,475,000**
Inception-to-Date Expenses	**$**	**27,579,720**

Funding Source: Legislative Appropriation - 2023

Planned Completion: November 2027

Liberty Arena Lighting and Controls Replacement

Original Budget		**$ 125,000**
Adjusted Budget		**$ 125,000**
Inception-to-Date Expenses		**$ 17,452**
Funding Source: State Repair and Rehabilitation		
Planned Completion: August 2026		

Neef Pavilion

Original Budget		**$ 259,626**
Adjusted Budget		**$ 259,626**
Inception-to-Date Expenses		**$ 63,084**
Funding Source: Neef Grant	$ 75,000	
STEM Initiatives Reserve 11046	$ 184,626	
Planned Completion: September 2026		

New Harmony Beale/Dr. Houses Renovation

Original Budget		**$ 795,000**
Adjusted Budget		**$ 795,000**
Inception-to-Date Expenses		**$ 145,397**
Funding Source: Lilly Grant		
Planned Completion: January 2027		

Physical Plant Boilers 1 & 2 Replacement

Original Budget		**$ 1,600,000**
Adjusted Budget		**$ 1,683,000**
Inception-to-Date Expenses		**$ 80,910**
Funding Source: State Repair and Rehabilitation		
Planned Completion: February 2027		

University Home Improvements and Updating

Original Budget	**$**	**1,819,750**
Adjusted Budget	**$**	**1,250,000**
Inception-to-Date Expenses	**$**	**887,952**

Funding Source: Series N Student Fee Bonds

Planned Completion: September 2026

Wright Administration Renovation/Addition

Original Budget	**$**	**32,000,000**
Adjusted Budget	**$**	**38,059,000**
Inception-to-Date Expenses	**$**	**8,739,061**

Funding Source: Legislative Appropriation - 2023

Planned Completion: December 2027

Projects In Design

Liberal Arts Center Roof Replacement and Repairs

Original Budget	**$**	**500,000**
Adjusted Budget	**$**	**500,000**
Inception-to-Date Expenses	**$**	**-**

Funding Source: State Repair and Rehabilitation

Support Services Roof Replacement

Original Budget	**$**	**300,000**
Adjusted Budget	**$**	**300,000**
Inception-to-Date Expenses	**$**	**-**

Funding Source: State Repair and Rehabilitation

Residence Halls Boiler Replacement

Original Budget	**$**	**733,000**
Adjusted Budget	**$**	**733,000**
Inception-to-Date Expenses	**$**	**-**

Funding Source: Housing Reserves

CAPITAL REQUEST SCHEDULE IV (CRS IV)
INDIANA PUBLIC POSTSECONDARY EDUCATION
SUMMARY OF MAJOR PROJECTS RELATED TO THE TEN-YEAR CAPITAL PLAN
UNIVERSITY OF SOUTHERN INDIANA

	Near Term 2027-29			Medium Term 2029-31			Long-Term 2031-37		
	Est. State Funding	Est. Other Funding	Est. GSF Impact	Est. State Funding	Est. Other Funding	Est. GSF Impact	Est. State Funding	Est. Other Funding	Est. GSF Impact
A. SPECIAL R&R PROJECTS									
1. Biomedical Training Laboratory	$ 24,630,000	$ 2,000,000	13,500						
Science Center Renovation - 13,500 sf									
2. Applied Engineering Expansion/Arts Relocation	$ 24,980,000	$ 2,000,000	30,000						
Applied Engineering Center - 15,000 sf									
Liberal Arts Center - 15,000 sf									
3. Industry 5.0				$ 49,250,000	$2,500,000	45,000			
Arts Center - 45,000 sf									
4. Student Services/Development/Alumni Hub				$ 48,750,000		75,000			
Orr Center - 75,000 sf									
5. University Center Expansion/Renovation								$ 60,000,000	60,000
UC Expansion - 60,000 sf									
B. NEW CONSTRUCTION									
1. Student Residence Building w/Dining Hall								$ 77,000,000	400 beds
C. QUALIFIED ENERGY SAVINGS PROJECTS									
D. ACQUISITION (FACILITY, LAND OR LEASE)									
E. OTHER PROJECTS									
TOTAL CAPITAL PROJECT BUDGET REQUEST	**$ 49,610,000**	**$ 4,000,000**	**43,500**	**$ 98,000,000**	**$ 2,500,000**	**120,000**	**$ -**	**$ 137,000,000**	**60,000**